

AR48

**COMTECH**

**GROUP INTERNATIONAL LIMITED**

*fil*

**1972  
ANNUAL  
REPORT**



## *Directors*

Michel Bourbonnais  
J. Heath Halliday  
James E. Houston  
Eugene A. Kolaczynski  
Edward K. Loyst  
Donald M. McPhail  
Sinclair M. Stevens

## *Officers*

Sinclair M. Stevens, Chairman  
Donald M. McPhail, President  
J. Heath Halliday, Treasurer  
Noreen M. Stevens, Secretary

## *Head Office*

**COMTECH GROUP INTERNATIONAL LIMITED**  
50 Lesmill Road  
Don Mills, Ontario  
Area Code 416 - 445-4010

## *Data Centres*

**MONTREAL DATA CENTRE**  
**COMTECH LIMITEÉ**  
Suite 1000  
9310 St. Laurent Blvd.  
Montreal, Quebec  
Area Code 514 - 384-3550

**TORONTO DATA CENTRE**  
**COMTECH (CENTRAL) LIMITED**  
50 Lesmill Road  
Don Mills, Ontario  
416 - 445-4010

## *Annual General Meeting*

The 1972 Annual and General Meeting of Shareholders of Comtech Group International Limited will be held in the Prince Edward Island Room of the Royal York Hotel in Toronto, at 3:30 p.m. on December 7, 1972.



## Highlights of Operations

|  | 1972        | 1971        |
|--|-------------|-------------|
|  |             | (Restated)  |
| Computer service revenue .....             | \$1,239,009 | \$1,174,661 |
| Package revenue .....                      | 959,898     | 750,295     |
| Costs and expenses .....                   | 1,259,643   | 1,254,716   |
| Loss before extraordinary items .....      | 13,949      | 162,130     |
| Net loss .....                             | 35,947      | 785,605     |
| Per common share                           |             |             |
| Loss before extraordinary items .....      | .02         | .22         |
| Net loss .....                             | .05         | 1.05        |
| Average number of shares outstanding ..... | 758,752     | 748,463     |

**TO OUR SHAREHOLDERS:**

1972 has been the most satisfactory year in the Company's history. It has been a year of solid constructive progress.

Here are the highlights:

1. Our annualized Canadian package processing has broken the \$1 million mark within the fourth quarter.
2. There has been material improvement in the Company's earnings position as a result of rising payroll sales coupled with tight control of expenses.
3. We have successfully introduced new package products to supplement our basic payroll package.
4. The Company's financial position has been improved through an Industrial Development Bank loan, an increased bank line of credit and curtailment of our net cash out-flow.
5. Future computer needs in the Toronto area have been solved through an agreement with a major utility company, which gives us ownership and use of their facility, and thereby increases our capacity by 60% with no increase in our current cost.
6. In the U.S.A., we are most pleased with the 1972 development of our association with Lykes-Youngstown Computer Services Corporation. Prior to signing our agreement with Lykes, we had lost money in our American activities. Today, we are receiving royalties rather than covering losses. In ten months, Lykes has increased what was our nucleus U.S. business of servicing 20 payrolls with a gross annual revenue of \$20,000 to 100 payrolls with a gross annual volume

of \$120,000. Today, they have ten salesmen actively selling our product in six U.S. cities. Lykes are working closely with banks in selling and producing the payrolls. We intend to enter into further such agreements with others for the licencing of our system, here and abroad.

Due to this basic change in marketing our product in the U.S., your directors felt they should eliminate the data centre development costs which appeared last year on our balance sheet. Accordingly, this item, which totalled \$250,104 at the end of last year and which would have reached \$287,387 this year, has been fully expensed in the year the costs were incurred. In our current year, this has changed marginal earnings to a loss of \$35,947 and has resulted in a balance sheet deficit. We believe, however, that this more conservative form of accounting will be preferable over the coming years.

During the fourth quarter the Company introduced a new product "AUTOPAY" to enhance its coverage of the payroll market. Our new payroll product was designed to fill the need of companies with small payrolls. It handles the administrative processing problems for them, allows them to keep abreast of all government tax changes and yet is inexpensive. "AUTOPAY" has already proven itself in the market place with 20 systems having been sold. We also have increased our efforts to develop other products and expect to release them early in our next fiscal year. We expect to be able to licence our new products with even greater ease as our new application areas are concerned with international business practises and we are not affected by government legislation as is the case with payrolls.

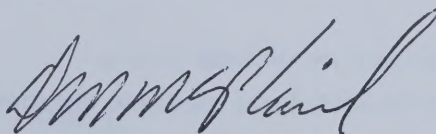
In the coming years the Company intends to increase its concentration and effort on profitability for our shareholders, on servicing

our current and future customers even better, and on the development of additional products that can find direct application among our customers.

To some it may be of interest to note that during the past year we processed over 2 million cheques having a face value of over \$300 million.

I would like to thank all of the Company's employees for their effort in the past year and to thank all of our shareholders for their support through the Company's trying development period in data processing services. In the coming year we anticipate substantial profit generation and record growth in our total business.

On behalf of the board of directors.

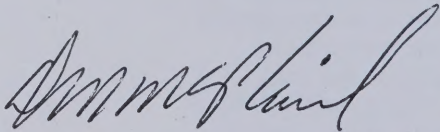
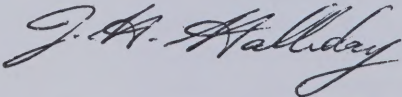


President

November 13, 1972



## ASSETS

|   | 1972               | 1971<br>(Restated)<br>(Note 2) |
|---|--------------------|--------------------------------|
| <b>CURRENT ASSETS</b>   |                    |                                |
| Cash .....  | \$ 841             | \$ 18,719                      |
| Accounts receivable .....   | 218,056            | 193,249                        |
| Subscriptions receivable .....  | —                  | 154,180                        |
| Inventories, at cost .....  | 13,674             | 19,098                         |
| Prepayments and advances .....  | 18,180             | 42,640                         |
|   | <u>250,751</u>     | <u>427,886</u>                 |
| <b>FIXED ASSETS (Note 3)</b>  |                    |                                |
| Cost .....  | 876,410            | 884,880                        |
| Accumulated depreciation .....  | 341,939            | 254,419                        |
|   | <u>534,471</u>     | <u>630,461</u>                 |
| <b>PACKAGE PROGRAMME (Note 2)</b> .....   | 129,354            | 121,807                        |
| <b>OTHER ASSETS AND DEFERRED CHARGES (Note 4)</b> .....   | 32,101             | 10,225                         |
| <b>EXCESS OF COST OF INVESTMENT IN SUBSIDIARIES OVER<br/>NET ASSETS ACQUIRED (Note 1)</b> ..... | 601,809            | 616,758                        |
| Signed on behalf of the Board:  |                    |                                |
|              |                    |                                |
| Director  |                    |                                |
|              |                    |                                |
| Director  |                    |                                |
|   | <u>\$1,548,486</u> | <u>\$1,807,137</u>             |

# Consolidated Balance Sheet as at June 30, 1972

## LIABILITIES

|   | 1972           | 1971                   |
|---|----------------|------------------------|
|   |                | (Restated)<br>(Note 2) |
| <b>CURRENT LIABILITIES</b>                            |                |                        |
| Bank indebtedness and other term loans (Note 5) ..... | \$ 144,726     | \$ 123,645             |
| Accounts payable and accrued liabilities .....        | 181,360        | 201,631                |
| Current maturities on long-term debt (Note 6) .....   | 126,544        | 276,665                |
|   | <u>452,630</u> | <u>601,941</u>         |
| <b>LONG-TERM DEBT</b> (Note 6) .....                  | 370,606        | 447,149                |
|   | <u>823,236</u> | <u>1,049,090</u>       |

## SHAREHOLDERS' EQUITY

### CAPITAL STOCK (Note 7)

#### Authorized

14,490 5% First preference shares \$10 par value, cumulative,  
redeemable at \$10.20 a share

157,482 3% Second preference shares \$1 par value, non-cumulative,  
redeemable at par

2,000,000 Common shares, \$1 par value

#### Issued

|                                   |                |                |
|-----------------------------------|----------------|----------------|
| 4,490 5% Preference shares .....  | 44,900         | 44,900         |
| 55,482 3% Preference shares ..... | 55,482         | 55,482         |
| 760,313 Common shares .....       | 760,313        | 757,363        |
|                                   | <u>860,695</u> | <u>857,745</u> |

|   |                    |                    |
|---|--------------------|--------------------|
| <b>CONTRIBUTED SURPLUS</b> (Note 8) ..... | —                  | 116,857            |
| <b>DEFICIT</b> .....                      | (135,445)          | (216,555)          |
|   | <u>725,250</u>     | <u>758,047</u>     |
|   | <u>\$1,548,486</u> | <u>\$1,807,137</u> |

*Consolidated Statement of Loss*

FOR THE YEAR ENDED JUNE 30, 1972

|  | 1972             | 1971<br>(Restated)<br>(Note 2) |
|--|------------------|--------------------------------|
| <b>REVENUES</b>  |                  |                                |
| Package processing and related services .....          | \$ 959,898       | \$ 750,295                     |
| Custom work and other .....                            | 279,111          | 424,366                        |
|  | <u>1,239,009</u> | <u>1,174,661</u>               |
| <b>COSTS AND EXPENSES</b>                              |                  |                                |
| Salaries and benefits .....                            | 383,198          | 402,897                        |
| Computer operations .....                              | 492,378          | 518,746                        |
| Marketing and administration .....                     | 384,067          | 333,073                        |
|  | <u>1,259,643</u> | <u>1,254,716</u>               |
| Loss before taxes and extraordinary items .....        | 20,634           | 80,055                         |
| Provision for income taxes and minority interest       |                  |                                |
| Income taxes before reduction due to tax credits ..... | 4,140            | 28,650                         |
| Tax credits .....                                      | (10,975)         | (17,950)                       |
| Income taxes — net (Note 9) .....                      | (6,835)          | 10,700                         |
| Minority interest .....                                | 150              | 1,032                          |
|  | <u>(6,685)</u>   | <u>11,732</u>                  |
| Loss on computer operations .....                      | 13,949           | 91,787                         |
| Loss on discontinued automotive parts business .....   | —                | 70,343                         |
| Loss before extraordinary items .....                  | <u>13,949</u>    | <u>162,130</u>                 |
| Extraordinary items                                    |                  |                                |
| Loss on disposal of customer list .....                | 20,231           | —                              |
| Loss on disposal of automotive parts business .....    | (1,120)          | 487,351                        |
| Loss on disposal of fixed assets .....                 | 2,214            | 136,124                        |
| Miscellaneous .....                                    | 673              | —                              |
|  | <u>21,998</u>    | <u>623,475</u>                 |
| <b>NET LOSS (Note 12)</b> .....                        | <u>\$ 35,947</u> | <u>\$ 785,605</u>              |



*Consolidated Statement of Retained Earnings (Deficit)*

FOR THE YEAR ENDED JUNE 30, 1972

|  | 1972                | 1971<br>(Restated)<br>(Note 2) |
|--|---------------------|--------------------------------|
| Retained Earnings (Deficit) at Start of Year               |                     |                                |
| As previously reported .....                               | \$ 30,500           | \$ 97,401                      |
| Prior years' adjustments                                   |                     |                                |
| Retroactive change in capitalization policy (Note 2) ..... | 247,055             | 97,065                         |
| As restated .....  | (216,555)           | 336                            |
| <b>NET LOSS</b> .....                                      | 35,947              | 785,605                        |
|  | (252,502)           | (785,269)                      |
| Transfer from contributed surplus (Note 8) .....           | 117,057             | 568,714                        |
| <b>RETAINED EARNINGS (DEFICIT) AT END OF YEAR</b> .....    | <u>\$ (135,445)</u> | <u>\$ (216,555)</u>            |

*Consolidated Statement of Source and Application of Funds*

FOR THE YEAR ENDED JUNE 30, 1972

|   | 1972              | 1971<br>(Restated)<br>(Note 2) |
|---|-------------------|--------------------------------|
| <b>SOURCE OF FUNDS</b>  |                   |                                |
| Operations  |                   |                                |
| Net Loss  | \$ (35,947)       | \$ (785,605)                   |
| Charges not requiring funds   |                   |                                |
| Depreciation on fixed assets  | 105,994           | 149,353                        |
| Loss on disposal of fixed assets  | 2,214             | 136,124                        |
| Loss on disposal of automotive parts business                                     | —                 | 487,351                        |
| Amortization of deferred charges  | 38,815            | 31,054                         |
| Loss on disposal of customer list   | 20,231            | —                              |
| Provision for deferred taxes and minority interest                                | (8,300)           | 11,332                         |
|   | <u>123,007</u>    | <u>29,609</u>                  |
| Issue of common shares  | 3,150             | 16,820                         |
| Issue of 7½% convertible debentures   | —                 | 190,975                        |
| Loan from the Industrial Development Bank   | 50,000            | —                              |
| Proceeds from sale of fixed assets  | 997               | 221,757                        |
| Proceeds from sale of automotive parts business                                   | —                 | 74,743                         |
|   | <u>\$ 177,154</u> | <u>\$ 533,904</u>              |
| <b>APPLICATION OF FUNDS</b>   |                   |                                |
| Purchase of fixed assets  | \$ 13,215         | \$ 4,183                       |
| Package programme development costs   | 44,317            | 30,174                         |
| Retirement of long-term debt  |                   |                                |
| Notes on computer equipment   | 111,544           | 335,469                        |
| Other   | 15,000            | 8,800                          |
| Investment in shares of subsidiaries less working capital at dates of acquisition | 13,488            | 16,815                         |
| Investment in and advances to joint venture                                       | 4,408             | —                              |
| Costs of winding up Fibre Products business                                       | —                 | 77,338                         |
| Miscellaneous   | 3,006             | 2,310                          |
|   | <u>204,978</u>    | <u>475,089</u>                 |
| <b>INCREASE (DECREASE) IN WORKING CAPITAL POSITION</b>                            | <u>(27,824)</u>   | <u>58,815</u>                  |
|   | <u>\$ 177,154</u> | <u>\$ 533,904</u>              |

*Auditors' Report*

To the Shareholders of  
Comtech Group International Limited

We have examined the consolidated balance sheet of Comtech Group International Limited and its subsidiaries as at June 30th, 1972 and the consolidated statements of loss and retained earnings (deficit) and source and application of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the companies as at June 30, 1972 and the results of their operations and source and application of their funds for the year then ended in accordance with generally accepted accounting principles applied, after giving retroactive effect to the change in accounting policy with which we concur, as explained in Note 2 to the consolidated financial statements, on a basis consistent with that of the preceding year.

Toronto, Ontario,  
November 7, 1972.

LAVENTHOL KREKSTEIN HORWATH & HORWATH,  
Chartered Accountants.

*Notes to 1972 Consolidated Financial Statements***1. ACQUISITIONS AND PRINCIPLES OF CONSOLIDATION**

The consolidated financial statements include the accounts of the following principal subsidiaries:

| <u>Name of Subsidiary</u>             | <u>Date Acquired</u> | <u>Percentage Owned</u> |
|---------------------------------------|----------------------|-------------------------|
| Comtech Group Limited                 | June 3, 1969         | 100%                    |
| Subsidiaries of Comtech Group Limited |                      |                         |
| Comtech (Central) Limited             | March 30, 1968       | 100%                    |
| Comtech Limitée                       | August 7, 1968       | 100%                    |
| Commercial Computer Services Inc.     | November 3, 1969     | 99.5%                   |
| Comtech New England Inc.              | May 29, 1970         | 100%                    |

During the year, Comtech New England Inc. acquired a 72% interest in a newly formed corporate joint venture at a cost of \$360, carried out under the name of Comtech (U.S.A.) Inc. The investment in the joint venture amounting to \$4,408, has been reflected in these financial statements on the equity basis.

It is the company's policy not to amortize the "excess of cost of investment in subsidiaries over net assets acquired" since management is of the opinion that there has been no diminution of value. However, certain charges to income, such as settlements with vendors of subsidiaries, provisions for deferred income tax and minority interest, have been credited to this account since such costs have been treated as a recovery of part of the purchase price. The total amount so charged to income in 1972 was \$8,200 (\$11,332 in 1971) and \$42,540 cumulative to date.

**2. PACKAGE PROGRAMMES (DEVELOPMENT COSTS) AND CHANGE IN ACCOUNTING POLICY**

In prior years, the company deferred certain data centre development costs, which it believed related to the penetration into and development of new market areas. These expenses were being amortized over a five-year period. These costs were incurred to provide for the development of the companies' own operating centres. With a change in the companies' operations to licencing, the company believes this policy no longer has application and, effective July 1, 1971, adopted the policy of writing off such expenses in the year incurred. This new policy has been given retroactive effect.

As a result of this change, the 1971 figures have been restated by charges against income and retained earnings of \$153,040 and \$97,065 respectively and an appropriate adjustment of the income tax accounts. Had this change not been made, the company would have capitalized an additional \$48,143 during the year ended June 30, 1972 and would have reflected an amortization expense of \$10,860, which would have increased net income by \$37,283. (No taxes would have been exigible on this increase.)

The effect on the development costs during the year was as follows:

|   |                   |
|---|-------------------|
| Balance at start of year  |                   |
| Package programmes  | \$ 121,807        |
| Data centre development   | 250,104           |
|   | 371,911           |
| Retroactive change in accounting policy of capitalizing data centre development costs | 250,104           |
|   | 121,807           |
| Package programmes capitalized during the year  | 44,317            |
| Amortization of package programmes  | (36,770)          |
| Balance at end of year — package programmes   | <u>\$ 129,354</u> |

The company will continue to capitalize the costs of package programme development and amortize such costs over a five-year period on a straight line basis.



## 3. FIXED ASSETS

|                                      | 1972              |                             |                   | 1971              |
|--------------------------------------|-------------------|-----------------------------|-------------------|-------------------|
|                                      | Cost              | Accumulated<br>Depreciation | Net               | Net               |
| Computer equipment .....             | \$ 719,807        | \$ 250,298                  | \$ 469,509        | \$ 556,130        |
| Magnetic tapes .....                 | 36,676            | 22,429                      | 14,247            | 18,777            |
| Furniture and Office Equipment ..... | 100,192           | 51,855                      | 48,337            | 44,798            |
| Leasehold improvements .....         | 19,735            | 17,357                      | 2,378             | 9,629             |
| Vehicles .....                       | —                 | —                           | —                 | 1,127             |
|                                      | <u>\$ 876,410</u> | <u>\$ 341,939</u>           | <u>\$ 534,471</u> | <u>\$ 630,461</u> |

The company depreciates its fixed assets on a straight-line basis over their estimated useful lives. Total depreciation during 1972 was \$105,994 (\$149,353 in 1971).

## 4. OTHER ASSETS AND DEFERRED CHARGES

|  | 1972             | 1971             |
|--|------------------|------------------|
| Deferred financing expense .....                                     | \$ 9,677         | \$ 9,025         |
| Deferred income taxes (Note 9) .....                                 | 16,500           | —                |
| Miscellaneous .....  | 1,516            | 1,200            |
| Investment in and advances to corporate joint venture (Note 1) ..... | 4,408            | —                |
|  | <u>\$ 32,101</u> | <u>\$ 10,225</u> |

Deferred financing expense represents a discount of \$8,000 on the 7½% convertible debentures, expenses in conjunction with the issue of these debentures and the loan from The Industrial Development Bank. These are being amortized on a straight-line basis over a five-year period. Total amortization during 1972 was \$2,045.

## 5. BANK INDEBTEDNESS

Accounts receivable have been pledged as security for bank indebtedness amounting to \$124,726.

## 6. LONG-TERM DEBT

|   | 1972              | 1971              |
|---|-------------------|-------------------|
| Notes payable on computer equipment   |                   |                   |
| Lien notes payable on computer equipment (at interest approximating prime bank borrowing rates)   |                   |                   |
| Monthly principal of \$2,122 to February, 1973 .....  | \$ 16,976         | \$ 42,456         |
| Monthly principal of \$1,758 to October, 1973 .....   | 28,128            | 49,224            |
| Monthly principal of \$6,122 to March, 1975 .....   | 202,046           | 275,504           |
| Promissory notes to computer supplier .....   | —                 | 156,630           |
|   | <u>247,150</u>    | <u>523,814</u>    |
| Convertible debentures payable  |                   |                   |
| 7½% convertible, unsecured debentures to certain directors and senior officers  | 200,000           | 200,000           |
| Loan Payable  |                   |                   |
| Secured loan payable to the Industrial Development Bank \$1,000 principal in August, 1972, and \$1,400 principal monthly from September, 1972 to July, 1975; interest payable at the rate of 9.5% per annum ..... | 50,000            | —                 |
|   | <u>497,150</u>    | <u>723,814</u>    |
| Less current maturities .....   | 126,544           | 276,665           |
|   | <u>\$ 370,606</u> | <u>\$ 447,149</u> |

# COMTECH GROUP INTERNATIONAL LIMITED AND SUBSIDIARIES

The 7½% convertible debentures mature on June 30, 1976. The debentures are convertible into common shares at \$2.00 per share until June 30, 1973, \$3.00 until June 30, 1974, \$4.00 until June 30, 1975 and \$5.00 until June 30, 1976.

The loan from the Industrial Development Bank is secured by a chattel mortgage on the assets of the companies, ranking second in priority to the companies' computer suppliers and bankers. Under the terms of the loan, the following restrictions have been placed upon the company:

- i The company and its subsidiaries may not make capital expenditures in excess of \$70,000 in any fiscal year;
- ii The company may not declare nor pay dividends;
- iii The company may not redeem preference shares;
- iv The company may not make loans nor guarantees on behalf of others;
- v The company may not repay any of the 7½% convertible debentures.

The aggregate amounts of principal payments required for retirement provisions in each of the next five years are as follows:

|            |            |
|------------|------------|
| 1973 ..... | \$ 126,544 |
| 1974 ..... | 97,306     |
| 1975 ..... | 71,900     |
| 1976 ..... | 1,400      |
| 1977 ..... | Nil        |

## 7. SHARE CAPITAL

The company has an incentive stock option plan which provides for the issuance of five-year options to officers and key employees to purchase common shares at prices approximating market values at the dates of grants. These options become exercisable on a cumulative basis 20% per year. During the years ended June 30, 1972 and June 30, 1971, the following changes with respect to the plan occurred:

|  | 1972          | 1971          |
|--|---------------|---------------|
| Options outstanding at beginning of year .....                     | 29,250        | 35,000        |
| Options granted (\$2.25 in 1972; \$1.40 in 1971) .....             | 6,000         | 4,250         |
| Options exercised (\$1.00 to \$1.40 in 1972; \$1.00 in 1971) ..... | (2,950)       | (3,800)       |
| Options expired .....  | (4,250)       | (6,200)       |
| Options outstanding at end of year .....                           | <u>28,050</u> | <u>29,250</u> |

On the options outstanding at June 30, 1972 (20,300 until March 24, 1975, 1,750 until April 23, 1976, and 6,000 until March 22, 1977) the average option price was \$1.29 per share. There are 200 shares available for future grants.

In addition, 100,000 authorized common shares have been reserved for possible issuance on conversion of the 7½% unsecured debentures.

Dividends on the 5% cumulative preference shares have been paid to June 30, 1954. Arrears of dividends amount to \$40,410 on the 4,490 shares outstanding. Since the company failed to pay more than three consecutive half-yearly dividends on the 5% cumulative preference shares and more than four consecutive half-yearly dividends on the 3% non-cumulative preference shares, both classes of shares carry voting rights.

One of the subsidiary companies has unpaid cumulative preference dividends owing to minority shareholders in the amount of \$5,119.

**8. CONTRIBUTED SURPLUS**

|  |                |
|--|----------------|
| Balance at beginning of year .....                     | \$ 116,857     |
| Premium paid on common shares issued during year ..... | 200            |
|  | <u>117,057</u> |
| Transfer to deficit .....                              | <u>117,057</u> |
| Balance at end of year .....                           | <u>NIL</u>     |

The transfer of contributed surplus, made for the purpose of reducing the deficit balance is subject to ratification by the shareholders. Similar transfers in the amounts of \$568,714 and \$280,414 were made during 1971 and 1969 respectively.

**9. INCOME TAXES**

The company follows the tax allocation principle of providing for income taxes. Under this principle, a tax recovery debit of \$16,500 has been set up in respect of losses represented by unclaimed capital cost allowances, since in the opinion of management it is virtually certain that future earnings will be sufficient to realize this amount.

The income tax credits shown in the consolidated statement of loss represent tax reductions arising from the carry-forward of prior years' losses in certain companies. At June 30, 1972, certain companies had accounting losses totalling \$941,104 available to be carried forward for which potential tax recoveries have not been recognized in the accounts. Of this amount accumulated losses which may be carried forward for income tax purposes are as follows:

| <u>Amount of tax loss</u> | <u>Available to</u> |
|---------------------------|---------------------|
| \$ 1,621                  | 1973                |
| 187,744                   | 1974                |
| 299,503                   | 1975                |
| 126,158                   | 1976                |
| 122,052                   | 1977                |
| <u>\$ 737,052</u>         |                     |

**10. COMMITMENTS**

The companies are committed to annual realty and equipment rentals of approximately \$33,000 until 1973, \$31,000 until 1974, and \$23,000 thereafter until 1986.

**11. STATUTORY INFORMATION**

The aggregate direct remuneration paid or payable by the company and its subsidiaries to the directors and senior officers of the company was \$104,745 (\$99,859 in 1971).

Total interest paid on long-term debt amounted to \$48,175 (\$56,283 in 1971).

**12. EARNINGS PER SHARE**

|  | <u>1972</u> | <u>1971</u> |
|--|-------------|-------------|
|  |             | (Restated)  |
| Loss before extraordinary items .....      | .02         | .22         |
| Net loss .....                             | .05         | 1.05        |
| Average number of shares outstanding ..... | 758,752     | 748,463     |

Earnings per share are calculated, after dividends on the 5% cumulative first preference shares, based upon the weighted monthly average number of shares outstanding during year. Had the common shares reserved at June 30, 1972 and 1971 for all then outstanding options and conversions been actually issued from the first of the year, there would have been no dilutive effect on earnings per share.





THE FINANCIAL EDITOR  
THE TORONTO GLOBE & MAIL  
140 KING ST WEST  
TORONTO  
ONTARIO

T112